



## Strategic Plan

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### About HENC:

#### Introduction:

Early in the 2000s, a group of concerned residents and citizens, mainly contained within and around the 3rd Council District, coalesced to address the pressing needs (e.g., Health & Housing, Crime & Safety, and Economic Development) of the District.

#### History:

In July 2009, a handful of neighborhood associations collaborated to form the Historic East Neighborhoods Coalition (HENC). Since the founding, HENC has evolved beyond the original neighborhoods to include congregations and business stakeholders to meet the needs of the neighborhoods contained within the 3rd Council District.

#### Mission:

The Historic East Neighborhoods Coalition (HENC) is an organizing body of neighborhood associations and other community stakeholders that coalesce to improve Kansas City's east side neighborhoods and neighboring communities. We work to support and empower neighborhood associations with assets geared towards improving living conditions in its service areas. HENC exists to renew a sense of community that embraces excellence, empowerment, and prosperity.



**Historic & Continuing Membership:**

HENC represents the following 12 zip codes within Kansas City’s 3rd Council District: (see map on page 2):

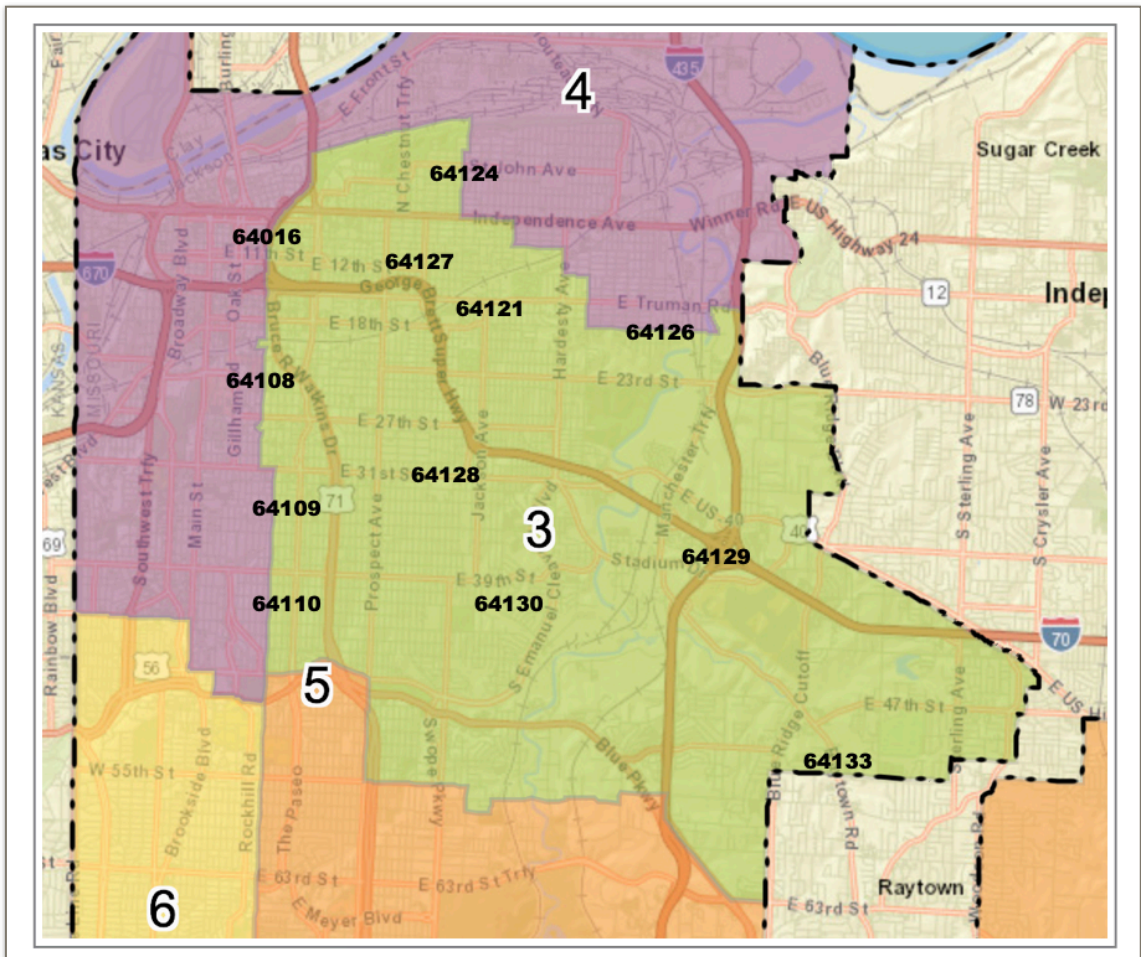
- |          |          |          |           |
|----------|----------|----------|-----------|
| 1. 64106 | 4. 64110 | 7. 64126 | 10. 64129 |
| 2. 64108 | 5. 64121 | 8. 64127 | 11. 64130 |
| 3. 64109 | 6. 64124 | 9. 64128 | 12. 64133 |

HENC also represents the following 13 neighborhoods, which are situated within the 3rd Council District’s twelve aforementioned zip codes:

- |                                  |                  |                            |
|----------------------------------|------------------|----------------------------|
| 1. 23rd Street Pac               | 5. Key Coalition | 10. South Roundtop         |
| 2. Blue Valley                   | 6. Oak Park      | 11. Washington<br>Wheatley |
| 3. Boston Heights/<br>Mount Hope | 7. Palestine     | 12. Wendell Phillips       |
| 4. Ivanhoe                       | 8. Sante Fe      | 13. Vineyard               |
|                                  | 9. Seven Oaks    |                            |

**KC’s 3rd Council District is represented in green and represents HENC’s main constituency.**

Note: The zip codes situated on and/or straddling a district line is a zip code that lies within two councils.





**Purpose:**

HENC is guided by the following three pillars:

Pillar No. 1:  
**Health & Housing**

- We will help provide quality, affordable housing
- We will help address health inequities through social determinants

Pillar No. 2:  
**Crime & Safety**

- We will help reduce crime
- We will help increase safety

Pillar No. 3:  
**Economic Development**

- We will help champion programs, policies, and activities that seek to improve quality of life
- We will comprise an online inventory of local services and economic opportunities to meet immediate community needs

**Comprehensive Plan:**

HENC’s comprehensive plan contains three phases:

Phase I:  
**Identifying & Addressing Existing Conditions**

- Food deserts: lack of convenient access and affordability for residents for securing healthy foods.
- Sidewalks are either missing or dilapidated.
- Traffic calming measures are needed.
- Parks (e.g., play places; equipment) and recreation (e.g., trails; green spaces) improvements are needed.
- Lack of high-speed internet connectivity and/ or access.
- Environmental justice concerns (e.g., 5G cell phone tower construction and the effects upon the health of residents; proper civilian barriers between roadways and train tracks).



## Phase II: Goals & Objectives

### Health & Housing Goals

- Goal 1: Maintain and increase housing supply to meet the demands of a diverse population.
- Goal 2: Broaden the capacity and innovative use of funding sources.
- Goal 3: Maximize coordination between the city, neighborhood, and businesses to improve the overall appearance and safety of the city and sustain neighborhoods' traditions and diverse cultures.
- Goal 4: Abate dangerous or deteriorated structures to remove blighting conditions while actively supporting and fast-tracking housing rehabilitation and new infill development.
- Goal 5: Ensure environmentally and ecologically sustainable housing while accounting for environmental, social, cultural, and economic factors of occupants.
- Goal 6: Increase access to housing opportunities for all citizens through the removal of economic and regulatory barriers.
- Goal 7: Ensure all occupants of residences have quality, efficient and healthy housing.
- Goal 8: Address the housing needs of the most vulnerable population through the provision of housing and services.
- Goal 9: Ensure adherence to Fair Housing Laws.

### Crime & Safety Goals

- Goal 1: Engage with the KC East patrol in their crime prevention initiatives to help mitigate violent crime.
- Goal 2: Reduce vacant houses to deter broken window syndrome.
- Goal 3: Collaborate with the KC 360 plan, which includes the City of KC, to reduce crime
- Goal 4: Hold the city accountable for safety neglect of city streets and sidewalks by city contractors.
- Goal 5: Form alliances and partnerships for neighborhood clean-ups and beautification projects.

### Economic Development Goals

- Goal 1: Engage with PIAC, tax credits (e.g., local, state, and federal), community partnerships, and more to seek funding for District improvements.
- Goal 2: Secure funding from a diversity of sources for District improvements.
- Goal 3: Ensure that all District funding is properly allocated, spent, and reported.
- Goal 4: Ensure the Return on Investment (ROI) for residents and other stakeholders.



Phase III:

**Implementation Strategy**

- Implementation tactics (e.g., asset mapping, website development, ongoing stakeholder surveys).
- Community partnerships.
- Future land development