



## Leveraged Cooperative Extension Funding for Fiscal Year 2008

By design, from the inception of Cooperative Extension in 1914, Extension programs are joint efforts of multiple government, public and other entities. This fact is evidenced in the complicated budget matrix that supports the Extension programs carried out in the state of Missouri.

Extension operates through partnerships that use state funds to leverage other multiple resources. Through these partnerships, Missouri citizens receive significantly more high-priority programs than would be possible with state resources alone. Each revenue source is woven with the other sources in the most effective manner to garner additional financial support for programming efforts.

In some cases, state funding provided to Extension is "necessary" to meet legal and programmatic requirements for other funding sources; these are called "matching funds." In addition to legal match requirements, partnership understandings underline other sources of funds, referred to as "leveraged funding." Although not all leveraged funds are required through a legal document, the partnership falls apart if one of the partners fails to meet its share of desired fiscal and educational responsibilities. Examples include grants that would be impossible to deliver without the faculty and staff supported by the state funding. Extension builds partnerships with numerous agencies to achieve greater impact. Without the infrastructure of faculty to create and deliver the curricula, these projects cannot be implemented successfully.

For every dollar lost in state funding, Extension will be less able to leverage additional dollars. A significant loss in state money translates into a like loss in faculty and staff that can be placed on campus and in county offices. Without these faculty and staff and the educational programming delivered by them at the local level, counties have no reason to put forward the resources with which they currently support Extension.

State funding to Extension for the fiscal year 2008: **\$27,173,801**

Leveraged funding in fiscal year 2008: **\$41,583,063**

USDA Smith-Lever funding	10,005,510
Grants received (many sources)	17,564,697
County-based funding	11,097,469
Misc. other sources	2,750,930

Leveraged funds equate to more than \$1.5 million garnered to undertake Extension work in Missouri for every \$1 million in state investment.

From a legal perspective, some of the leveraged funds require that we provide non-federal matching dollars. In these cases, we not only use the state money to create the partnership, but we also are bound to provide funding or lose the outside funding.

Contractual Matching Requirements: **\$12,897,758**

USDA Smith-Lever	10,005,510
Grants	2,892,248